



The Executive Committee met at 09:30 – 18:00 hours on Monday 10 February, Tuesday 11 February and Wednesday 12 February 2014 in the Barradas Parque Hotel, Punta del Este, Uruguay

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Present:

Carlo Croce - President
George Andreadis- Vice-President
Chris Atkins - Vice-President
Adrienne Greenwood - Vice-President
Nazli Imre- Vice President
Gary Jobson- Vice-President
Quanhai Li - Vice-President
W. Scott Perry – Vice-President
Jerome Pels – Chief Executive Officer

In attendance:

Helen Fry - Head of Administration
Walter Boddener BRA
Pablo Masseroni ARG

Apologies:

HM King Constantine - President of Honour

1. Opening of the Meeting

(a) Communication from the President

The President welcomed everyone to Punta del Este, the first time a meeting has been held in South America and gave a brief report on his activities since the last meeting. Several positive meetings with a potential sponsor have been held and 21 Marketing is working on their leads. Progress is being made with the ISAF Sailing World Cup.

(b) Minutes

The minutes of the Executive Committee meeting of 9, 10, 14 and 15 November 2013 (circulated and approved after the meeting) was noted.

(c) Minutes Matters Arising

- i) A discussion took place on the Event Appointment Working Party processes.

Decision

Chris Atkins will prepare a paper for the Executive Committee meeting in May 2014 on the process for appointment of officials to the Olympic Games 2020 and beyond.

2. General Business

Finance

(a) Management Accounts for the 4th Quarter 2013

The CEO presented the Management Accounts for 1 January to 31 December 2013.

Executive Committee Minutes (cont.)

(b) Budget 2014

The Executive Committee considered any revisions to the Budget 2014.

Decision

The following amendments to the 2014 Budget were approved:

- **Training and Development will be allocated an additional £30,000 reflecting the income that has been generated in 2013 being put back into the Development budget.**
- **IT Development will be allocated an additional £10,000 to £20,000**

A separate budget will be made when any sponsorship money comes through. The cost of any projects supported by sponsorship money should not exceed the funding provided by the sponsorship.

(c) ISAF Debtors

The Company debtors were noted.

(d) Quarterly Report on the Isle of Man Trust

An update on the Isle of Man Trust was given by Scott Perry.

(e) ISAF Deposits

An update on the ISAF Deposits was given by Scott Perry.

Governance

(f) Ethics Commission

The Executive Committee considered the nominations to the Ethics Commission.

Decision

The Executive Committee recommends the proposed appointments to the Ethics Commission for Council to approve under Regulation 8.14.2

Peter Tallberg (FIN) – Chairman

Fiona Barron (GBR) – Vice-Chairman

Melinda Erkelens (USA)

Nelson Horn Ilha (BRA)

Graham McKenzie (NZL)

Ruth Miller (ISV)

Ser Miang Ng (SIN)

(g) Audit Committee

After the amendment of the Regulations in November 2013 when the position of Treasurer was removed and the Executive Committee appoints the Audit Committee, an additional member was considered.

Decision

Scott Perry (URU) is appointed to the Audit Committee.

The Chairman of the Constitution Committee will be asked to look at including Council representation in the Audit Committee in the future.

Events

(h) ISAF Sailing World Championships 2018

i) Evaluation Panel

Decision

To enable the Executive Committee to confirm the venue of the 2018 ISAF Worlds at the Mid-Year Meeting in May 2014 the following members are appointed to the 2018 ISAF World Championships Evaluation Panel:

Vice-President Chris Atkins (GBR) – Chairman

Vice-President Gary Jobson (USA)

Malcolm Page (AUS) – Athletes Commission representative

Wearn Haw Tan (SIN) – Events Committee representative

Corinne McKenzie (FRA) – Olympic Classes representative

Jerome Pels (NED) - CEO

Alastair Fox - Head of Competitions Department

ii) Evaluation Panel's Terms of Reference

Decision

The 2018 ISAF World Championships Evaluation Panel shall:

- **Consult with any relevant ISAF Committees and Chairmen;**
- **Finalise the Evaluation Criteria;**
- **Attend the bid presentation meetings in Southampton;**
- **Prepare an Evaluation Report for the Executive Committee; and**
- **Make a recommendation to the Executive Committee on the venue for the 2018 ISAF World Championships (which may include recommendations beyond a simple choice of one venue).**

At the Executive Committee Mid-Year meeting on 10 May the Executive Committee shall:

- receive the Evaluation Report and the recommendation from the Evaluation Panel on the venue for the 2018 ISAF Worlds; and
- decide the venue either:
in accordance with the recommendation from the Evaluation Panel, or
if it believes it has significant information not previously made available to the Evaluation Commission, by requesting the Evaluation Panel to review its recommendation within seven days, to enable the final decision then to be made

(i) 2015 Youth Match Racing and Team Racing Championships

In February and March 2014 ISAF will run the bidding process for the 2015 ISAF Youth Match Racing World Championship and the 2015 ISAF Team Racing World Championship.

Decision

Adrienne Greenwood and Chris Atkins are authorised to approve (or otherwise) the recommendations of the Match Racing Committee and the Team Racing Subcommittee for the 2015 venues.

(j) Executive Committee Member Attendance at 2014 Events was finalised.

Members

(k) MNA Subscriptions

A draft paper was circulated for consideration.

Decision

The Executive Committee agreed to propose to Council in November 2014:

- **A new Category 0 with an annual subscription of £100**
- **An annual subscription increase for Category 1 to £300**
- **An annual subscription increase for all other categories with a larger increase in Category 3 to reduce the Category 3 and 4 jump.**

The Executive Committee will agree a final paper in May 2014 including the proposed allocation of MNAs to categories which may recommend combining Categories 5 and 6.

Nazli Imre, Scott Perry, Chris Atkins, the CEO and Head of Administration will produce an amended paper for circulation by the end of March.

3. Reports / Information

(a) Vice-President's Reports

The Vice-Presidents gave a brief outline of their activities since the last meeting.

i) ISAF Election Process

A progress report on the developing an improved ISAF Election Process was received.

ii) Governance

An update on the progress of Governance issues was given by Scott Perry.

Decision

A Mid-term report will be given to Council in November 2014.

Adrienne Greenwood will review the role of continental sailing organisations within ISAF.

iii) Olympic Classes Sub-committee

A report on the productive meeting held in January 2014 at Southampton was received.

Decision

A Submission to change the Terms of Reference of the Olympic Classes Sub-committee (OCSC) and the ISAF Classes Committee (ICC) will be made to allow OCSC to report directly to Council on Olympic and Sailing World Cup related matters.

Certain ICC representative positions (eg Events Committee) will be required to be OCSC representatives too.

A joint Office / Executive / OCSC working group will work to develop an ISAF / Olympic Classes partnership agreement which will include an updated Olympic Classes Contract.

iv) Equipment Inspection at the Sailing World Cup

George Andreadis circulated a draft paper on the principles of Equipment Inspection at the Sailing World Cup.

Decision

This paper will now go on the Equipment Committee's Agenda for their May 2014 meeting. It should also be sent to the Race Officials Committee for their recommendations. After these reviews it should be given to the Sailing World Cup Management Group as the principles for best practice in Equipment Measurement.

(b) CEO's Report

i) Audit Committee, November 2013 meeting

A verbal report was given by the CEO on the Audit Committee meeting of November 2013.

ii) International Laser Class Association

The current situation with litigation in which ISAF is involved was noted.

iii) IFDS

Decision

Chris Atkins, Scott Perry and the CEO will work with IFDS towards the merger.

iv) Secretariat

A verbal update on the Secretariat was given by the CEO.

Commissions

The CEO reported on the Commission Meetings of November 2013.

v) Sailor Classification Commission

Decision

To fill a vacancy on the Sailor Classification Commission, a further member has been approved.

vi) Coaches Commission

vii) Medical Commission

Decision

The Medical Commission will host a Maritime Health Offshore Race Seminar immediately after the conclusion of the Annual Conference 2014 in Palma de Mallorca.

viii) International Regulations Commission

ix) Athletes Commission

x) Information and Tracking Technology Commission

Decision

A Commission member will complete work under contract for ISAF on IT Development.

Members

xi) St Kitts and Nevis

Recommendation for Approval by Council

The Executive Committee recommend to Council the approval of St Kitts and Nevis as a Full Member.

xii) Turks and Caicos

Recommendation for Approval by Council

The Executive Committee recommend to Council the approval of Turks and Caicos as an Associate Member.

xiii) Sri Lanka

The CEO reported that ISAF had been asked to write to the Yachting Association of Sri Lanka by the IOC in order to ensure their constitution / statutes are in accordance with the ISAF standard and the principles of the Olympic Movement. Good progress has been made.

xiv) Egypt

The CEO reported that ISAF had been asked to write to the Egyptian Sailing and Water Ski Federation by the IOC in order to ensure they have their own statutes in place which has been adopted freely by their own General Assembly.

xv) Africa

Decision

An additional seat in Council for Africa (Group Q) will be put to the Council at the Annual Meeting 2014 as a recommendation from the Executive Committee after consultation with the various members of Group Q.

Events

(c) 2016 Olympic Sailing Competition

A progress report and presentation on the Olympic Competition Test Event 2014 and overall planning for the Games was received by Walter Boddener, Rio 2016 Competition Manager. The Executive Committee expressed concern over the quality of the water in the field of play and the delays in the development of the venue. It was also made clear that ISAF MNAs were finding the cost for training and transporting equipment in and out of Rio to be extremely high.

4. Future Strategy

(a) 2-3 Year Business Plan for TV Production

Gary Jobson outlined a Business Plan for ISAF TV Production. This will be worked on further and presented at the next Executive Committee meeting in May.

(b) 35th America's Cup

A verbal update was given and the Executive Committee noted that Gary Jobson and the CEO will be attending a meeting in New York.

Decision

The CEO will prepare a Sanction Fee Policy for Professional Sailing Events.

(c) ISAF Sailing World Championships, Santander

A verbal update on the ISAF Sailing World Championships in Santander was given by Chris Atkins and on TV Production by Gary Jobson.

(d) ISAF Sailing World Cup 2014

Chris Atkins presented a written paper on the new structure for the annual ISAF World Cup, and identified the next steps of its implementation. Good progress has been made on the inaugural Grand Final to be held late in 2014.

Decision

The new structure for the Annual ISAF Sailing World Cup is approved starting in December 2014.

As soon as practical, a senior person with overall responsibility for the implementation of the Sailing World Cup and associated sponsorship and other commercial activities, will be appointed.

The Sailing World Cup Executive team is expanded to include Gary Jobson to be responsible for the Sailing World Cup Broadcast and Marketing strategy and its integration into ISAF's overall strategy in this area.

5. Future ISAF Meetings

- (a) 2014 Mid-Year Meetings – 8 May Equipment Committee, 9 May Events Committee and Executive Committee (pm) and 10 May Executive Committee
- (b) 2014 September Executive – 6-8 September, New York, USA
- (c) 2014 Annual Conference – 1-8 November Palma

Decision

The 2014 Annual Conference meeting schedule was approved (Appendix 1).

- (d) 2015 Annual Conference – 7-14 November, Sanya, China (subject to contract)

6. Any Other Business

ISAF Annual Conference 2014

1 – 8 November

MEETINGS PROGRAMME

All meetings taking place in the Meliá Palas Atenea Hotel unless otherwise indicated

Saturday 1 November 2014

09:00-18:00	Registration and Delegates Lounge	Foyer
09:30-18:00	Executive Committee (closed to observers)	Memphis
09:30-18:00	Racing Rules Committee Working Party (closed to observers)	Artemisa
09:30-13:30	Medical Commission (closed to observers)	Afrodita
09:30-13:30	International Regulations Commission	Eros
14:30-18:00	Class Rules Sub-committee	Pluton
09:30-13:30	Coaches Commission (closed to observers)	Cronos
14:30-18:00	Olympic Classes Sub-committee	Atenea

Sunday 2 November 2014

09:00-18:00	Registration and Delegates Lounge	Foyer
09:30-18:00	Committee Working Room/Meeting Room*	Afrodita
09:00-13:30	International Measurers Sub-committee	Eros
09:30-18:00	ISAF Classes Committee	Acropolis
09:30-13:30	Executive Committee (closed to observers)	Memphis
09:00-13:30	International Judges Sub-committee	Cronos
14:00-19:00	Race Management Sub-committee	Apolo
09:30-18:00	Youth World Championship Sub-committee	Atenea

Monday 3 November 2014

09:00-18:00	Registration and Delegates Lounge	Foyer
08:00-09:00	Executive Committee and Committee Chairmen's Meeting (closed to observers)	Memphis
09:30-14:30	Development and Youth Committee (open to observers from 09:30 – 12:30 only)	Atenea
09:30-13:30	Match Racing Committee	Plutón
14:00-19:00	International Umpires Sub-committee	Eros
14:30-18:00	Windsurfing and Kiteboarding Committee	Urano
16:00-18:00	Training and Development Seminar	Atenea
14:30-18:00	ERS Working Party (closed to observers)	Afrodita
16:00-19:00	Women's Forum	Plutón

Tuesday 4 November 2014

09:00-18:00	Registration and Delegates Lounge	Foyer
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09:30-13:30	World Youth Sailing Trust	Afrodita
09:30-18:00	Constitution Committee (Meeting 1)	Memphis
09:30-18:00	Race Officials Committee	Atenea
09:30-18:00	Special Regulations Sub-committee	Apolo
09:30-13:30	Equipment Control Sub-committee	Plutón + Urano
14:30-16:30	Committee Working Room/Meeting Room*	Afrodita
17:00-18:00	MNA Secretary Generals' Forum (closed to observers)	Plutón + Urano

Wednesday 5 November 2014

09:00-18:00	Registration and Delegates Lounge	Foyer
09:30-13:30	Audit Committee (closed to observers)	Afrodita
09:30-18:00	Equipment Committee	Atenea
09:30-18:00	Racing Rules Committee	Acropolis
09:30-16:30	Regional Games Committee	Apolo
10:00-12:00	MNA Forum	Foyer
14:30-18:00	Committee Working Room / Meeting Room *	Afrodita

Thursday 6 November 2014

09:00-18:00	Registration and Delegates Lounge	Foyer
09:30-13:30	Constitution Committee (Meeting 2)	Memphis
09:30-18:00	Events Committee	Acropolis
09:30-18:00	Oceanic and Offshore Committee	Atenea
14:30-18:00	Committee Working Room/Meeting Room*	Afrodita

Friday 7 November 2014

09:00-18:00	Registration and Delegates Lounge	Foyer
09:30-11:30	Executive Committee (closed to observers)	Memphis
13:00-18:00	Council	Victoria Gran Meliá Hotel

Saturday 8 November 2014

09:00-15:30	Council	Victoria Gran Meliá Hotel
16:00-17:00	AGM	Victoria Gran Meliá Hotel

**The Committee Working Room is available to book for meetings at the ISAF Registration Desk*